ASUR

Quarterly Report

Higher cost of services affects profitability

- Asur reported moderate operating gains in the face of weakness in Colombia and higher expenses, reflecting lower-than-expected profitability. The report should not be well received by the market
- Despite having the most attractive valuation in the sector (8.3x vs. 9.7x average), we will keep vigilant on margin evolution, as well as other risks for the company that could limit a revaluation

Low passenger growth due to the impact of Colombia, while profitability declines. In 2Q23, Asur showed an annual increase in total passenger traffic of only 3.5% y/y, mainly due to the impact in Colombia following the suspension of 2 local airlines since March (Viva Air and Ultra Air). As a result, operating revenues (sum of aeronautical and non-aeronautical) rose 5.2% y/y to MXN 6.03 billion, in line with estimates, also reflecting an improvement in maximum tariffs. EBITDA rose 3.0% y/y to MXN 4.16 billion, with a contraction in the respective margin (excluding construction services) of 1.5pp to 69.1%, below our expectation (69.9%e). This was mainly due to an 11.8% y/y increase in cost of services. No short-term catalysts. While we expect Asur's traffic performance to continue with a positive trend, especially in Mexico and Puerto Rico, we will be monitoring the evolution of demand in Colombia, where we anticipate a gradual recovery. It will also be important to monitor the performance of expenses, which surprised on the upside this quarter. We reaffirm our outlook for sustained, albeit moderate, growth for the rest of the year, while highlighting the healthy balance sheet (ND/EBITDA of -0.1x). Incorporating the numbers, the FV/EBITDA multiple remained at 8.3x, reflecting an attractive valuation vs. 9.7x domestic sector average; however, in our view, some risks on the horizon such as the review of the next Master Development Program (to be announced by the end of the year), as well as the entry into operation of the Tulum Airport scheduled for 2H24, could limit a revaluation for the stock.

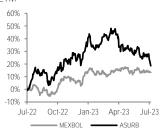
August 1, 2023

www.banorte.com/analisiseconomico @analisis_fundam

José Itzamna Espitia Hernández Senior Strategist, Equity jose.espitia@banorte.com

BUY	
Current Price	\$453.92
PT	\$625.00
Estimated dividend	\$10.00
Dividend (%)e	2.2%
Upside Potential	39.9%
ADS Price	US\$269.11
PT ADS	US\$349.00
Shares per ADS	10
Max – Min LTM (\$)	576.9 – 374.1
Market Cap (US\$m)	8,086.5
Shares Outstanding (m)	300
Float	63%
Daily Turnover (\$m)	264.6
Valuation metrics LTM	
FV/EBITDA	8.3x
P/E	13.5x
MSCI ESG Rating*	Α

Relative Performance to Mexbol ITM



Winners of the 2023 award for the best economic forecasters in Mexico, awarded by Focus Economics.



Financial Statements				
M XN, million	2021	2022	2023E	2024E
Revenues	18,785	25,314	25,240	29,972
Operating Income	8,658	14,675	15,505	17,186
EBITDA	10,294	16,211	17,292	19,228
EBITDA Margin	54.8%	64.0%	68.5%	64.2%
Net Income	5,984	9,963	10,172	11,783
Net Margin	31.9%	39.4%	40.3%	39.3%
Total Assets	65,831	70,920	70,049	74,491
Cash	8,770	13,175	14,888	17,030
Total Liabilities	20,061	21,904	21,125	19,763
Debt	13,780	15,205	13,438	13,697
Common Equity	45,770	49,016	48,924	54,728

Source: Banorte with data from MSE

Valuation and financia	al metrics			
	2021	2022	2023E	2024E
FV/EBITDA	14.6x	9.0x	8.2x	7.3x
P/E	22.8x	13.7x	13.4x	11.6x
P/BV	3.0x	2.8x	2.8x	2.5x
ROE	16.1%	23.9%	24.5%	25.4%
ROA	9.1%	14.0%	14.5%	15.8%
EBITDA/ Interest ex p.	12.2x	18.9x	18.2x	19.2x
Net Debt/EBITDA	0.5x	0.1x	-0.1x	-0.2x
Debt/Equity	0.3x	0.3x	0.3x	0.3x

This document is provided for the reader's convenience only. The translation from the original Spanish version was made by Banorte's staff. Discrepancies may possibly arise between the original document in Spanish and its English translation. For this reason, the original research paper in Spanish is the only official document. The Spanish version was released before the English translation. The original document entitled "Mayores costos por servicios afectan rentabilidad" was released on Julyl 24, 2023. Document for distribution among public



Asur - Results 2Q23 MXN, million

Concept	2Q22	2Q23	Var %	2Q23e	Diff% vs Estim.
Revenue	6,320	6,156	-2.6%	6,415	-4.0%
Operating Income	3,710	3,904	5.2%	3,844	1.6%
Ebitda	4,041	4,160	3.0%	4,370	-4.8%
Net Income	2,662	2,445	-8.1%	2,378	2.8%
Margins					
Operating Margin	58.7%	63.4%	4.7pp	59.9%	3.5pp
Ebitda Margin	63.9%	67.6%	3.6pp	68.1%	-0.6pp
Net Margin	42.1%	39.7%	-2.4pp	37.1%	2.6pp
EPS	\$8.87	\$8.15	-8.1%	\$7.93	2.8%

Year	2022	2023	2023	Change	Change
Quarter	2	1	2	% y/y	% q/c
Net Revenue	6,319.7	6,449.4	6,156.4	-2.6%	-4.5%
Cost of goods sold	125.7	153.1	140.8	12.0%	-8.1%
Gross profit	4,432.2	4,622.0	4,400.4	-0.7%	-4.8%
General expenses	1,596.7	608.4	496.3	-68.9%	-18.4%
Operating Income	3,709.9	4,013.7	3,904.1	5.2%	-2.7%
Operating Margin	58.7%	62.2%	63.4%	4.7pp	1.2pp
Depreciation	330.8	516.8	256.2	-22.5%	-50.4%
EBITDA	4,040.6	4,530.4	4,160.3	3.0%	-8.2%
EBITDA Margin	63.9%	70.2%	67.6%	3.6pp	(2.7pp)
Interes income (expense) net	108.3	(527.8)	(330.0)	N.A.	-37.5%
Interest expense	20.8	306.0	281.7	>500%	-7.9%
Interest income	74.1	265.1	296.7	300.2%	11.9%
Other income (expenses)	0.0	0.0	0.0	N.A.	N.A
Exchange Income (loss)	0.0	(486.9)	(345.0)	N.A.	-29.1%
Unconsolidated subsidiaries	0.0	0.0	0.0	N.A.	N.A
Income before taxes	3,818.2	3,485.8	3,574.1	-6.4%	2.5%
Income taxes	973.7	883.6	924.7	-5.0%	4.7%
Discontinued operations	0.0	0.0	0.0	N.A.	N.A
Consolidated Net Income	2,844.5	2,602.2	2,649.4	-6.9%	1.8%
Minorities	182.9	89.9	204.7	11.9%	127.7%
Net Income	2,661.5	2,512.4	2,444.7	-8.1%	-2.7%
Net margin	42.1%	39.0%	39.7%	(2.4pp)	0.8pp
EPS	8.872	8.375	8.149	-8.1%	-2.7%

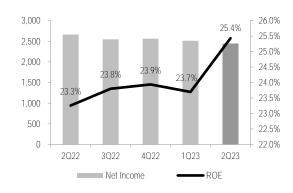
Balance Sheet (Million pesos)					
Total Current Assets	11,484.7	20,033.8	18,917.4	64.7%	-5.6%
Cash & Short Term Investments	7,331.1	15,108.2	14,474.0	97.4%	-4.2%
Long Term Assets	53,243.5	50,764.4	49,826.7	-6.4%	-1.8%
Property, Plant & Equipment (Net)	156.2	150.7	150.2	-3.9%	-0.4%
Intangible Assets (Net)	53,061.8	50,590.5	49,357.1	-7.0%	-2.4%
Total Assets	64,728.1	70,798.2	68,744.1	6.2%	-2.9%
Current Liabilities	4,130.0	5,602.0	7,813.4	89.2%	39.5%
Short Term Debt	1,052.2	1,770.0	1,881.7	78.8%	6.3%
Accounts Payable	295.9	245.8	246.5	-16.7%	0.3%
Long Term Liabilities	14,515.1	14,660.4	14,222.4	-2.0%	-3.0%
Long Term Debt	5,015.4	11,744.3	11,265.7	124.6%	-4.1%
Total Liabilities	18,645.1	20,262.4	22,035.8	18.2%	8.8%
Common Stock	46,083.0	50,535.8	46,708.3	1.4%	-7.6%
Preferred Stock	8,836.9	7,147.3	7,128.7	-19.3%	-0.3%
Total Equity	37,246.1	43,388.5	39,579.6	6.3%	-8.8%
Liabilities & Equity	64,728.1	70,798.2	68,744.1	6.2%	-2.9%
Net Debt	5,047.0	(1,593.9)	(1,326.7)	N.A.	-16.8%

Cash Flow (Million pesos)				
Cash Flow from Operating Activities	3,402.8	3,805.6	3,093.0	
Cash Flow from Investing Activities	(498.4)	26.2	(227.7)	
Cash Flow from Financing Activities	(5,531.7)	(1,172.4)	(3,168.1)	
FX effect on cash	(3.9)	(726.1)	(331.5)	
Change in Cash Balance	(2,631.1)	1,933.2	(634.2)	
Source: Banorte, MSE.				

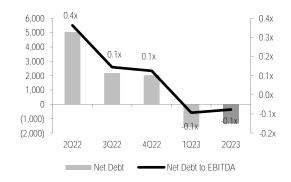
Revenue & EBITDA Margin MXN, million



Net Income & ROE MXN, million



Net Debt & Net debt to EBITDA ratio MXN, million





ASUR 2Q23 – Passenger, Revenue, EBITDA and EBITDA Margin per region Million - passengers and MXN

Region	Passengers	Var	Revenue*	Var	FBITDA	Var	EBITDA	Var
Region	i asserigers	y/y	Revenue	y/y	LDIIDA	y/y	Margin**	y/y
Mexico	10,698	9.0%	4,467	10.4%	3,322	8.6%	74.4%	-1.2pp
San Juan Puerto Rico	3,199	14.9%	980	-0.6%	534	-7.9%	54.5%	-4.4pp
Colombia	3,390	-17.5%	578	-16.9%	304	-24.4%	52.6%	-5.2pp
Total	17,286	3.5%	6,025	5.2%	4,160	3.0%	69.1%	-1.5pp

^{**} EBITDA Margin with no accounting changes



Analyst Certification

We, Alejandro Padilla Santana, Juan Carlos Alderete Macal, Alejandro Cervantes Llamas, Manuel Jiménez Zaldívar, Marissa Garza Ostos, Katia Celina Goya Ostos, Francisco José Flores Serrano, José Luis García Casales, Víctor Hugo Cortes Castro, José Itzamna Espitia Hernández, Carlos Hernández García, Leslie Thalía Orozco Vélez, Hugo Armando Gómez Solís, Yazmín Selene Pérez Enríquez, Cintia Gisela Nava Roa, Miguel Alejandro Calvo Domínguez, José De Jesús Ramírez Martínez, Gerardo Daniel Valle Trujillo, Luis Leopoldo López Salinas, Isaías Rodríguez Sobrino, Juan Carlos Mercado Garduño, Daniel Sebastián Sosa Aguilar, Jazmin Daniela Cuautencos Mora and Andrea Muñoz Sánchez, certify that the points of view expressed in this document are a faithful reflection of our personal opinion on the company (s) or firm (s) within this report, along with its affiliates and/or securities issued. Moreover, we also state that we have not received, nor receive, or will receive compensation other than that of Grupo Financiero Banorte S.A.B. of C.V for the provision of our services.

Relevant statements.

In accordance with current laws and internal procedures manuals, analysts are allowed to hold long or short positions in shares or securities issued by companies that are listed on the Mexican Stock Exchange and may be the subject of this report; nonetheless, equity analysts have to adhere to certain rules that regulate their participation in the market in order to prevent, among other things, the use of private information for their benefit and to avoid conflicts of interest. Analysts shall refrain from investing and holding transactions with securities or derivative instruments directly or through an intermediary person, with Securities subject to research reports, from 30 calendar days prior to the issuance date of the report in question, and up to 10 calendar days after its distribution date.

Compensation of Analysts.

Analysts' compensation is based on activities and services that are aimed at benefiting the investment clients of Casa de Bolsa Banorte Ixe and its subsidiaries. Such compensation is determined based on the general profitability of the Brokerage House and the Financial Group and on the individual performance of each analyst. However, investors should note that analysts do not receive direct payment or compensation for any specific transaction in investment banking or in other business areas.

Last-twelve-month activities of the business areas.

Grupo Financiero Banorte S.A.B. de C.V., through its business areas, provides services that include, among others, those corresponding to investment banking and corporate banking, to a large number of companies in Mexico and abroad. It may have provided, is providing or, in the future, will provide a service such as those mentioned to the companies or firms that are the subject of this report. Casa de Bolsa Banorte or its affiliates receive compensation from such corporations in consideration of the aforementioned services.

Over the course of the last twelve months, Grupo Financiero Banorte S.A.B. C.V., has not obtained compensation for services rendered by the investment bank or by any of its other business areas of the following companies or their subsidiaries, some of which could be analyzed within this report.

Activities of the business areas during the next three months.

Casa de Bolsa Banorte, Grupo Financiero Banorte or its subsidiaries expect to receive or intend to obtain revenue from the services provided by investment banking or any other of its business areas, by issuers or their subsidiaries, some of which could be analyzed in this report.

Securities holdings and other disclosures.

As of the end of last quarter, Grupo Financiero Banorte S.A.B. of C.V. has not held investments, directly or indirectly, in securities or derivative financial instruments, whose underlying securities are the subject of recommendations, representing 1% or more of its investment portfolio of outstanding securities or 1 % of the issuance or underlying of the securities issued.

None of the members of the Board of Grupo Financiero Banorte and Casa de Bolsa Banorte, along general managers and executives of an immediately below level, have any charges in the issuers that may be analyzed in this document.

The Analysts of Grupo Financiero Banorte S.A.B. of C.V. do not maintain direct investments or through an intermediary person, in the securities or derivative instruments object of this analysis report.

Guide for investment recommendations.

	Reference
BUY	When the share expected performance is greater than the MEXBOL estimated performance.
HOLD	When the share expected performance is similar to the MEXBOL estimated performance.
SELL	When the share expected performance is lower than the MEXBOL estimated performance.

Even though this document offers a general criterion of investment, we urge readers to seek advice from their own Consultants or Financial Advisors, in order to consider whether any of the values mentioned in this report are in line with their investment goals, risk and financial position.

Determination of Target Prices

For the calculation of estimated target prices for securities, analysts use a combination of methodologies generally accepted among financial analysts, including, but not limited to, multiples analysis, discounted cash flows, sum-of-the-parts or any other method that could be applicable in each specific case according to the current regulation. No guarantee can be given that the target prices calculated for the securities will be achieved by the analysts of Grupo Financiero Banorte S.A.B. C.V, since this depends on a large number of various endogenous and exogenous factors that affect the performance of the issuing company, the environment in which it performs, along with the influence of trends of the stock market, in which it is listed. Moreover, the investor must consider that the price of the securities or instruments can fluctuate against their interest and cause the partial and even total loss of the invested capital.

The information contained hereby has been obtained from sources that we consider to be reliable, but we make no representation as to its accuracy or completeness. The information, estimations and recommendations included in this document are valid as of the issue date, but are subject to modifications and changes without prior notice; Grupo Financiero Banorte S.A.B. of C.V. does not commit to communicate the changes and also to keep the content of this document updated. Grupo Financiero Banorte S.A.B. of C.V. takes no responsibility for any loss arising from the use of this report or its content. This document may not be photocopied, quoted, disclosed, used, or reproduced in whole or in part without prior written authorization from Grupo Financiero Banorte S.A.B. of C.V.

History of PT and Ratings

Stock	Date	Rating	PT
ASURB	02/23/2023	BUY	\$625.00
ASURB	10/25/2021	BUY	\$483.50
ASURB	04/21/2021	BUY	\$414.00
ASURB	02/24/2021	HOLD	\$403.00

MSCI ESG Rating scale

CCC	В	BB	BBB	Α	AA	AAA
LAGG	ARD	AVERAGE			LEA	DER

*The MSCI ESG Rating is an indicator that evaluates companies in Environment, Society and Governance (ESG) metrics.



GRUPO FINANCIERO BANORTE S.A.B. de C.V.

Research and Strategy			
Alejandro Padilla Santana	Chief Economist and Head of Research	alejandro.padilla@banorte.com	(55) 1103 - 4043
Raquel Vázquez Godinez	Assistant	raquel.vazquez@banorte.com	(55) 1670 - 2967
Itzel Martínez Rojas	Analyst	itzel.martinez.rojas@banorte.com	(55) 1670 - 2251
Lourdes Calvo Fernández	Analyst (Edition)	lourdes.calvo@banorte.com	(55) 1103 - 4000 x 2611
María Fernanda Vargas Santoyo	Analyst	maria.vargas.santoyo@banorte.com	(55) 1103 - 4000
Economic Research			
Juan Carlos Alderete Macal, CFA	Executive Director of Economic Research and Financial Markets Strategy	juan.alderete.macal@banorte.com	(55) 1103 - 4046
Francisco José Flores Serrano	Director of Economic Research, Mexico	francisco.flores.serrano@banorte.com	(55) 1670 - 2957
Katia Celina Goya Ostos	Director of Economic Research, Global	katia.goya@banorte.com	(55) 1670 - 1821
Yazmín Selene Pérez Enríquez	Senior Economist, Mexico	yazmin.perez.enriquez@banorte.com	(55) 5268 - 1694
Cintia Gisela Nava Roa	Senior Economist, Mexico	cintia.nava.roa@banorte.com	(55) 1103 - 4000
Luis Leopoldo López Salinas	Manager Global Economist	luis.lopez.salinas@banorte.com	(55) 1103 - 4000 x 2707
Market Strategy			
Manuel Jiménez Zaldívar	Director of Market Strategy	manuel.jimenez@banorte.com	(55) 5268 - 1671
Fixed income and FX Strategy			(EE) E0/0 1/65
Leslie Thalía Orozco Vélez	Senior Strategist, Fixed Income and FX	leslie.orozco.velez@banorte.com	(55) 5268 - 1698
Isaías Rodríguez Sobrino	Strategist, Fixed Income, FX and Commodities	isaias.rodriguez.sobrino@banorte.com	(55) 1670 - 2144
Equity Strategy			
Marissa Garza Ostos	Director of Equity Strategy	marissa.garza@banorte.com	(55) 1670 - 1719
José Itzamna Espitia Hernández	Senior Strategist, Equity	jose.espitia@banorte.com	(55) 1670 - 2249
Carlos Hernández García	Senior Strategist, Equity	carlos.hernandez.garcia@banorte.com	(55) 1670 - 2250
Víctor Hugo Cortes Castro	Senior Strategist, Technical	victorh.cortes@banorte.com	(55) 1670 - 1800
Juan Carlos Mercado Garduño	Strategist, Equity	juan.mercado.garduno@banorte.com	(55) 1103 - 4000 x 1746
Corporate Debt	Caniar Analyst Cornerate Daht	hugaa gama Bhanarta aan	(FF) 1/70 2247
Hugo Armando Gómez Solís	Senior Analyst, Corporate Debt	hugoa.gomez@banorte.com	(55) 1670 - 2247
Gerardo Daniel Valle Trujillo	Analyst, Corporate Debt	gerardo.valle.trujillo@banorte.com	(55) 1670 - 2248
Quantitative Analysis	For each transport of Organization Analysis		/FF) 1/70 2072
Alejandro Cervantes Llamas	Executive Director of Quantitative Analysis	alejandro.cervantes@banorte.com	(55) 1670 - 2972
José Luis García Casales	Director of Quantitative Analysis	jose.garcia.casales@banorte.com	(55) 8510 - 4608
Miguel Alejandro Calvo Domínguez	Senior Analyst, Quantitative Analysis	miguel.calvo@banorte.com	(55) 1670 - 2220
José De Jesús Ramírez Martínez	Senior Analyst, Quantitative Analysis	jose.ramirez.martinez@banorte.com	(55) 1103 - 4000
Daniel Sebastián Sosa Aguilar	Senior Analyst, Quantitative Analysis	daniel.sosa@banorte.com	(55) 1103 - 4000
Jazmin Daniela Cuautencos Mora	Strategist, Quantitative Analysis	jazmin.cuautencos.mora@banorte.com	(55) 1103 - 4000
Jazmin Daniela Cuautencos Mora Andrea Muñoz Sánchez	Strategist, Quantitative Analysis Analyst, Quantitative Analysis	jazmin.cuautencos.mora@banorte.com andrea.munoz.sanchez@banorte.com	
Andrea Muñoz Sánchez Wholesale Banking	Analyst, Quantitative Analysis	andrea.munoz.sanchez@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa	Analyst, Quantitative Analysis Head of Wholesale Banking	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan Lizza Velarde Torres Osvaldo Brondo Menchaca	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com lizza.velarde@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan Lizza Velarde Torres	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking Head of Specialized Banking Services	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com lizza.velarde@banorte.com osvaldo.brondo@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676 (55) 5004 - 1423
Andrea Muñoz Sánchez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan Lizza Velarde Torres Osvaldo Brondo Menchaca Raúl Alejandro Arauzo Romero	Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking Head of Specialized Banking Services Head of Transactional Banking	andrea.munoz.sanchez@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com lizza.velarde@banorte.com osvaldo.brondo@banorte.com alejandro.arauzo@banorte.com	(55) 1103 - 4000 (55) 1103 - 4000 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676 (55) 5004 - 1423 (55) 5261 - 4910